



ENVIRONMENTAL SOCIAL GOVERNANCE

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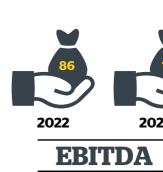
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Archer in Numbers



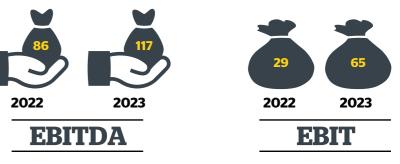


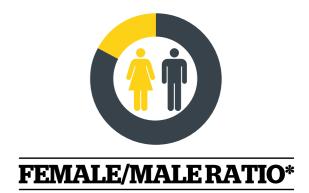


Safety statistics

	2022		2023		
Area	Loss Time Injuries	Medical Treatment Cases	Loss Time Injuries	Medical Treatment Cases	
Platform Operations & Well Services	7	13	7	12	
Land Drilling	0	2	1	1	
Archer total	7	15	8	13	

*Archer onshore organization





1. INTRODUCTION

Archer Limited ("Archer" or the "Company"), along with its subsidiaries (the "Group"), is a leading energy service company with a heritage in drilling and well services that stretches back over 50 years. We deliver valuable and sustainable solutions to optimize our energy customers' upstream programs. Through high quality products and services, our experienced workforce, and an outstanding record of performance and safety, we aim to be the preferred partner for our energy customers.

Our comprehensive drilling and work-over services include platform drilling, land drilling, modular drilling rigs, engineering services, and equipment rentals as well as a select range of support services and products.

Our global well services capabilities include a wide range of products and services for, well imaging, well integrity, production logging, well interventions, wellbore and blowout preventer clean outs, casing cutting and sidetracks, temporary or permanent plugging and abandonments, and decommissioning, all of which are aimed at improving well performance and extending well life, while reducing overall service operating time. We support our customers in critical processes such as well construction, well completion, well intervention and well plugging and abandonment. Our differentiated technologies in wellbore imaging, well construction and well integrity are an important and integral part of our strategy to support our customers in delivering better wells. Archer has over time developed and invested in both well P&A services and technologies, and we are proud to offer the broadest and the most advanced P&A service offering within the industry.

We operate primarily in Norway, the United Kingdom and Argentina, but we also have operations in Asia, Oceania, Eastern Europe, North America, South America, the Middle East and Africa.

Archer is publicly traded on the Oslo Stock Exchange under the ticker ARCH.

ABOUT ARCHER'S ESG REPORT

Our ESG report is aimed at providing investors, banks, clients, and other stakeholders with access to additional financial information and a summary of our ESG related activities and initiatives. The report has been prepared in accordance with the framework established by the Sustainability Accounting Standards Board (SASB) for Oil and Gas Services. The data in this report is for the period 1 January 2022 to 31 December 2023.

The standards issued by SASB, for Oil and Gas Services, apply primarily to our Land Drilling operations in Argentina and Bolivia. For full list of assumptions, see Chapter 9.

In 2024 Archer will work in compliance with the new EU directive, CSRD.

ESG INSTITUTIONALIZED IN ARCHER

Archer's ESG focus continues to be driven from the top of our company and implemented by all levels. During 2023 Archer has continued its effort to identify initiatives that lead to lower emissions and a reduced carbon footprint. Some of these have already materialized as noted in 2023 key achievements. Archer's continued focus on HSE, targeted diversity, and good governance has been further strengthened via Company specific initiatives through the year.

Health, Safety and Environment is one of Archer's key drivers for measuring performance and our target of zero injuries is supported by the Archer yearly QHSE focus plan which contains tailored ESG actions relative to each business unit.

Archer continues to maintain strong organizational governance through an emphasis on zero tolerance for corruption and focus on conducting our business with high ethical standards. We will continue to plan for, monitor, assess the risks we face in the marketplace and proactively respond appropriately. We have strengthened our focus on human rights in 2023 and will continue our initiatives in this regard.

As a global organization, Archer recognizes that we have a responsibility to contribute to sustainable development through our business activities. Our responsibilities and commitments are described in our management system, Archer's Code of Conduct and our ESG guidelines.

2023 ACTIVITIES AND ACHIEVEMENTS

Archer executed on several key ESG strategies and key target initiatives, during 2023:

- Archer outside of Argentina still achieved its target of carbon-neutral operations in scope 1 and 2.
- Converted one large land drilling rig for multi-fuel use, with a potential saving of ~3,250 tons of CO2 emissions annually.
- Acquired Romar-Abrado and Bakers' Coiled tubing activity in the UK, strengthening our A-Z P&A offering.
- Through Iceland drilling we have drilled three test wells for carbon storage.
- CO2 emission reduction of 23% from baseline year 2018 to 2023 globally, despite significant activity growth (Scope 1 & 2).
- Strengthened our safety culture through continued focus on the Big 5 & broken window campaign.
- Produced approximately 700,000 kwh of electricity, for own use, through our solar PV systems in Norway, Argentina, and UK.
- 100% of the electricity consumption for our US facility in Houston is from guaranteed green sources.
- 68% of purchased electricity in the UK is from guaranteed green sources.
- Condition based maintenance systems implemented for clients' assets, which optimizes maintenance programs, increases asset lifespan, and reduces chemical use and spare parts.
- Continued driving our ESG agenda through our Energy Management Key Performance indicator system.
- Expanded cross-training programs for Archer 's offshore personnel reducing persons on board ("POB"), and consequently emissions related to operations.



Dag Skindlo Chief Executive Officer, Archer Limited

• Carried out global compliance training for the Archer organization with over 3000 of our employees participating in our Code of Conduct training.

 Implemented Cascade, our new supplier qualification and approval platform, which allows us to perform transparent and traceable diligence on our supply chain.

• Published our Norwegian Transparency Act statement, which along with our UK Modern Day Slavery Act statement, sets out the activities we undertake to ensure compliance with human rights laws.

2. STRATEGIC DIRECTION

Our strategic direction for all business units and cross divisional activities is to focus on supporting and developing our:

- Low carbon agenda
- Resilient oil and gas offering
- Renewables and transition

LOW CARBON AGENDA:

In 2022 Archer launched our roadmap to Net-Zero in 2050. We are committed to contributing to the ongoing energy transition. Through continuous development of new technologies and services we will reduce our energy consumption as a key partner in our clients' low carbon agendas.

With a broad portfolio of products and services within slot recovery and plug and abandonment, Archer is in a unique position to deliver lower carbon solutions to our clients. We will accomplish this with more efficient operations, developing cross synergies between Archer businesses, as well as employing complementary service providers. This directly reduces emissions, reduces carbon footprint, and improves industry sustainability over traditional methods.

Since 2022, Archer has been carbon neutral in all locations outside Argentina.

(GHG protocol scope 1 & 2)

To achieve carbon neutrality on emissions related to facilities and vehicles outside of our Land Drilling operations, we:

- Continue to focus on operational awareness to reduce energy consumption.
- Installed additional solar PV systems in the UK and Argentina, with estimated annual production of ~300.000 kwh of electricity.
- Purchased electricity from guaranteed renewable sources in UK and the US
- Planted a 3500 tree Climate Forest to compensate for remaining emissions.

By 2030 we will reach a 30% global reduction in CO2 emissions, using 2018 as **baseline.** (GHG protocol scope 1 & 2)

Our global roadmap and commitment is to become net-zero by 2050.

Our biggest challenge, and opportunity for improvement, are the emissions from our Land Drilling operations in Latin America. The power required to operate land drilling rigs is largely produced by diesel generators, which have a greater than desired carbon footprint.

We have actions and initiatives ongoing to reduce energy consumption and emissions which are already producing savings. Long term we, like other heavy industries, will require new power solutions and we will adapt as the solutions become available at scale.

Ongoing projects in Land Drilling:

- · Evaluating, together with clients, several electrification projects to connect drilling rigs to highline power.
- Together with client considering using natural gas to replace diesel for one of our drilling rigs. Potential savings of ~3250 tons of CO2 annually.
- Testing of a mobile solar panel array in the field to reduce diesel generated energy.

During 2024, and as a part of our CSRD readiness project, we will map out what upstream and downstream Scope 3 categories that are relevant for Archer. We will also map our scope 3 footprint, with a spend based approach and work together with our biggest vendors, in the categories with the highest emissions impact.





RESILIENT OIL AND GAS OFFERING

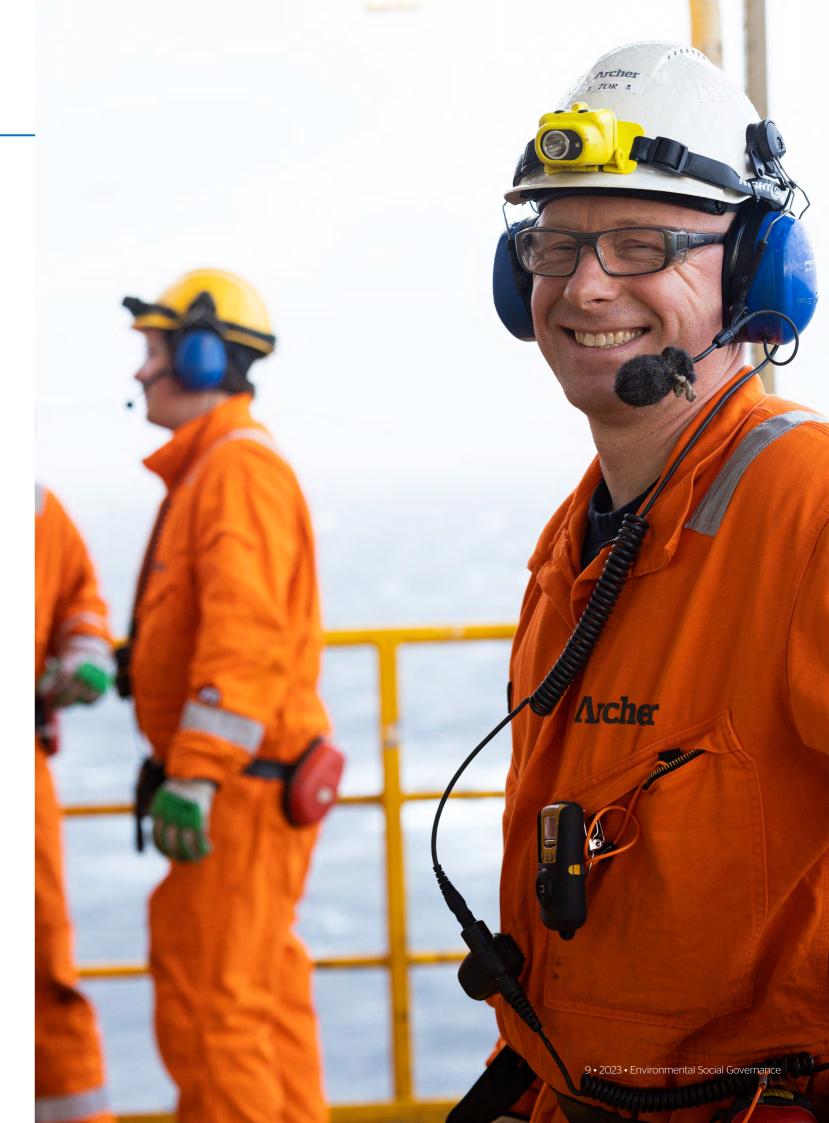
The majority of our business is focused on brownfield development. Brownfield operations are in mature fields that have been developed, where infrastructure is in place, and the fields are producing. At this stage, the investments are typically smaller, but there is more certainty in that decision. In a market where we are likely to see less demand for oil and gas in the long term, oil and gas companies are more likely to prioritize spending in brownfield developments. We are confident that Archer's market position in brownfield services is a solid foundation for decades to come and will be more economically sustainable than our peers with greater exposure to the greenfield market.

More than 90% of Archer's revenue comes from the brownfield segment, from production drilling to permanent P&A activities, while less than 10% of the revenue comes from greenfield activities. Based on current estimates, oil and gas will still be an essential part of the energy mix in 2050.

Through organic growth, acquisitions and international expansion, Archer has developed the broadest and most advanced P&A offering in the industry, representing approximately 10% of our revenue today.

Archer has a clear strategy to capture a large portion of the growing P&A market globally, through the combination of our technology, know- how and presence. It is expected that more than 3,000 wells will be plugged in Norway, UK, and Netherlands in the coming 15 years.

During 2023 Archer acquired both Romar-Abrado and Baker's Coiled tubing business in the UK. The companies fit well within our overall strategy to grow our drilling and well services and to further grow our integrated P&A service offering. We are proud to be able to offer the broadest and most advanced P&A service offering within the industry.



RENEWABLES AND TRANSITION

Archer is evaluating concrete opportunities within the renewables and transition segments, either through acquisitions, partnerships, organic growth, or a combination thereof. Segments closest to our heritage are geothermal energy and carbon storage. These are segments with significant expected growth. Both these renewable areas require drilling and well services, which are core competencies of Archer.

Our target is for renewables and energy transition activity to account for 35% of our revenue by 2040.

ENTERING THE GEOTHERMAL ENERGY MARKET

As a part of our long-term energy transition strategy, Archer acquired, back in 2022, 50% of lceland Drilling Company Ltd, an international deep geothermal drilling and integrated well service company. With this investment, Archer has entered into a new chapter in our energy transition strategy.

Iceland Drilling has seven decades of operating experience and global competence in both high and low temperature geothermal environments, having drilled more than 500 deep geothermal wells globally since 1970. It owns a fleet of 5 hydraulic drilling rigs as well as 7 smaller units for district heating projects in Iceland.

Geothermal drilling provides many growth opportunities with our existing asset base, experience, and cross synergies.

Geothermal energy is a renewable energy source that offers a stable base load which is suitable to complement other more variable renewable energy sources, such as wind and solar. The geothermal power market is part of the future energy mix and will be in a position to replace current fossil fuel energy production. According to IEA and industry experts, geothermal power generation is set to grow substantially over the next few decades, with the annual geothermal deep well-count expected to increase from 200 to 700 wells annually by 2030.

In addition to the increase in deep wells, we believe that an increased focus on district heating in Europe will drive growth and technological advances in this segment.

Given the multiple direct overlaps and synergies with Archer's core services, the geothermal drilling and services market is an ideal fit for Archer.

CARBON STORAGE

In the carbon storage segment, we see relevant opportunities for Archer.

Looking forward, the upcoming Carbfix project in Iceland is an exciting opportunity for both Archer and Iceland Drilling. Approximately 100 onshore wells are planned to be drilled for CO2 storage, brought to Iceland on storage vessels and from local production. The wells will be drilled into a basalt formation where after injection the CO2 will eventually turn into stone. Iceland Drilling have already drilled 3 test wells for this project.

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3. SUSTAINABILITY ACCOUNTING STANDARDS DISCLOSURES

Торіс	Accounting Metric	Unit of Measure	2019	2023	Code	
	Total fuel consumed	Gigajoules (GJ)	967,051	755,224		
	Percentage renewable fuel	%	10	10		
	(1) % fuel consumed by on-road equipment and vehicles	%	2	9,5	EM-SV-110a.1	
Emissons Reduction Services & Fuels	(2) % fuel consumed by off-road equipment	%	98	90,5		
Management	Brief summary of the of strategy or plans to address air emissions-related risks, opportuni- ties, and impacts	See chapter	5	5	EM-SV-110a.2	
	Percentage of engines in service that meet Tier 4 * compliance for non-road diesel engi- ne emissions	Percentage (%)	0	3,15	EM-SV-110a.3	
Water Management Services	(1) Total volume of fresh water handled in operations	m³	45,314	39,587	EM-SV-140a.1	
	(2) Percentage of water recycled	%	4	9		
	Brief summary of the strategy or plans to address water consumption and disposal-re- lated risks, opportunities, and impacts	See chapter	5	5	EM-SV-140a.2	
	Volume of hydraulic fracturing fluid used	Thousand cubic meters (m³)	N/A	N/A	EM-SV-150a.1	
Chemicals Management	Percentage hazardous	Percentage (%)	N/A	N/A	EM-SV-150a.1	
	Discussion of strategy or plans to address chemical-related risks, opportunities, and impacts	See chapter	5	5	EM-SV-150a.2	
Ecological Impact Management	(1) Average disturbed acreage per oil well	Acres	0,04	0,009	EM-SV-160a.1	
	(2) Average disturbed acreage per gas well	Acres	0,04	0,007	LIVE3 V-IOUd.I	
	Discussion of strategy or plan to address risks and opportunities related to ecological impacts from core activities	See chapter	5	5	EM-SV-160a.2	

Торіс	Accounting Metric	Unit of Measure	2019	2023	Code
	(1) Total recordable incident rate (TRIR)	Rate	0,58	0,52	
	(2) fatality rate	Rate	0	0	
	(3) near miss frequency rate (NMFR)	Rate	4,7	0,5	
	(4) total vehicle incident rate (TVIR)	Rate	0,015	0	EM-SV-320a.1
Workforce Health & Safety	 (5) average hours of health, safety, and emergency response training for (a) full-time employees (b) contract employees (c) short-service employees 	Hours	(a) 12,5 (b) N/A (c) N/A	(a) 9,5 (b) 2 (c) 0	
	Description of management systems used to integrate a culture of safety throughout the value chain and project lifecycle	See chapter	6	6	EM-SV-320a.2
Business Ethics & Payments Transparency	Amount of net revenue in countries that have the 20 lowest rankings in Transparen- cy International's most recent Corruption Perception Index	Reporting currency (millions)	USD 2,3	USD O	EM-SV-510a.1
	Description of the management system for prevention of corruption and bribery throughout the value chain	See chapter	9	9	EM-SV-510a.2
Management of the Legal & Regulatory Environment	Discussion of corporate positions related to government regulations and/or policy proposals that address environmental and social factors affecting the industry	See chapter	9	9	EM-SV-530a.1
Critical Incident Risk Management	Description of management systems used to identify and mitigate catastrophic and tail-end risks	See chapter	6	6	EM-SV-540a.1

Activity measures

Activity Metric	Unit of Measure	2019 Data	2023 Data	Code
Number of active rig sites	Number	47	42	TR-MT-000.A
Number of active well sites	Number	229	170	TR-MT-000.B
Total amount of drilling performed	Meters	593,334	693,658	TR-MT-000.B
Total number of hours worked by all employees	Hours	12,821,291	10,821,291	TR-MT-000.C

SCOPE 1 & 2 emissions (GHG protocol). 2018 baseline year.

Unit of Measure	2018 Data	2023 Data	Development in CO2 emissions
Fuel (Liters)	29,505,197	22,791,855	
SCOPE 1 CO2 emissions in ton	77,894	60,170	-23%
Electricity (kwh)	5,953,010	5,186,377	
SCOPE 2 CO2 emissions in ton	996	770	-23%
TOTAL CO2 EMISSIONS in tons - Scope 1 & 2	78,890	60,940	-23%

4. ESG GOVERNANCE

In order to ensure consistent management of ESG factors, we have established a set of policies and control processes which safeguard the management of sustainability related factors. Our employees and partners are required to abide by our policies when they are performing their duties for Archer. In accordance with the recommendations set out in the Corporate Governance Code from the Oslo Stock Exchange, Archer has established an Audit Committee, which monitors reports and complaints received by the company relating to internal controls and compliance. The Audit Committee ensures that policies with respect to ethics, risk assessment and risk management are adequate at all times.

Material issue	Internal governance documents		
EMISSIONS AND AIR QUALITY	Environmental Policy Energy Management Policy Energy Management procedure Procedure for identification of environmental aspects and impacts		
WATER AND CHEMICALS MANAGEMENT	Environmental Policy Energy Management Policy Energy Management procedure Chemical management process Waste management procedure		
ECOLOGICAL IMPACT	Environmental Policy Energy Management Policy Energy Management procedure Waste management procedure		
WORKFORCE HEALTH & SAFETY	Health Policy Safety Policy HSE processes and procedures		
BUSINESS ETHICS & PAYMENTS TRANSPARENCY	Code of Conduct Social Responsibility Policy Human Rights Policy Archer's Supplier Approval Procedure Archer's Procedures for the Retention of Third Party Representatives Whistleblower Procedure		
MANAGEMENT OF THE LEGAL & REGULATORY ENVIRONMENT	Code of Conduct International Trade Sanctions Procedure		
CRITICAL INCIDENT RISK MANAGEMENT	Risk management process Emergency response plan		



MATERIALITY ASSESSMENT

Our materiality assessment helps us to identify and prioritize sustainability issues across our company. An issue is material when it both impacts our business and is important to our stakeholders. We review our materiality assessment on a yearly basis to ensure it remains a good representation of our business values and the external environment.

Our stakeholders include our owners, customers, employees, unions, suppliers, governments, and business partners.

Through consultations with our stakeholders and internal reviews, we have used the following material issues to support and guide the development of our ESG strategy.

ENVIRONMENT, CLIMATE CHANGE AND OUR LOW CARBON AGENDA

- Energy transition and green strategy
- Waste & Hazardous Materials
 Management
- Ecological Impacts
- GHG Emissions
- Energy Management

SOCIAL AND HUMAN CAPITAL

- Employee Health & Safety
- Labor Practices
- Employee Engagement, Diversity & Inclusion
- Human Rights & Community Relations

In Q4, 2023 we started to prepare for the new CSRD directive, the first reporting year will be in 2025 for 2024. A double materiality assessment was initiated, mapping both financial materiality and impact materiality. Our target is to be fully compliant with the new directive by 2024.



BUSINESS MODEL & OPERATIONS

- Business Model Resilience
- Financial results
- Responsible operations



COMPLIANCE & GOVERNANCE

- Business Ethics and anti-corruption
- Systemic Risk Management
- Management of the Legal & Regulatory Environment
- Board independence

As part of addressing sustainability in a broader perspective we have identified 7 UN Sustainable Development Goals (SDGs) where we believe Archer has a direct impact: SDG 7, 8, 12, 13, 14. 15 and 16. These goals are closely tied to our industry, and they represent material topics which we monitor.



Archer's focus on reducing our energy use in, and GHG emissions from, our operations. We are increasing use of renewable energy and in 2023 we produced power through our Solar PV solutions in Norway, UK and in Argentina. Further we will look to source our other electricity requirements from guaranteed renewable sources.

Archer operates in many countries globally. A key goal wherever we work is to provide a safe working environment that fosters productive local employment and workforce development at competitive terms, and enables the countries that we operated to benefit locally through developing the natural resources in a sustainable and efficient way.



We have environmentally sound and efficient chemical and waste management systems in place, and seek to ensure a sustainable supply of products and services through developing solutions that ensure we work faster, more efficient and safer.



Archer is systematically working on reducing our own, our clients' and our suppliers' environmental footprint. By focusing on optimizing operations, technology development and integrated solutions, we are directly contributing to reduce CO2 emissions related to the extraction and production of oil and gas.



Archer has proprietary tools for well intervention that seek not only to detect leaks downhole with great accuracy, but also to provide a safe and reliable barrier to ensure no leakages of any kind to the environment. Archer is also a proud sponsor of the Ocean Cleanup Project.



On our way to reach our Net-Zero target in 2050, Archer is working on a variety of actions to close the emission gap. As part of our plan, we are planting Climate Forests to compensate for the remaining scope 1 & 2 emissions in all locations outside Argentina and Bolivia.



Archer has strong anti-corruption policies in place, and we enforce strict supplier and customer due diligence to ensure fair and just business practices are followed. We engage with local communities and unions to achieve consent for matters of local importance.









Archer's business is diverse in nature, from services and well intervention technology to drilling operations using our own land rigs. Central to our strategy is an approach that evaluates the effectiveness of the sustainable environmental practices within our operations, supply chain, and how we partner with our customers to achieve their environmental goals.

Archer follows the guiding principles of ISO 14001:2015 in its environmental management system.

We evaluate external environmental factors and impacts and perform a risk-based analysis triggered by internal or external requirements. Our goal is to reduce emissions, discharges, and waste.

Annual environmental improvement projects are defined on a yearly basis. Objectives with targets and deadlines are set and followed up during the year.

EMISSIONS AND AIR QUALITY

Archer maps the energy consumption in all Archer locations to define energy reduction initiatives. Our strategic approach is to evaluate the effectiveness of the sustainable environmental practices within our operations, our supply chain and how we partner with our customers to achieve their environmental goals. This encompasses limiting our carbon footprint, ensuring safe handling of chemicals and waste, and minimizing the ecological footprint of our operations. Key environmental performance indicators, with targets, are defined at a company level and within each business unit.

Archer has a key role in our own and our customer's low carbon agendas through focusing on emission reducing technology, efficient operations and digital services. We will continue to develop and improve within these areas as well as explore business opportunities within clean energy infrastructure and renewable energy.

DEVELOPMENT AND IMPLEMENTATION OF EFFICIENT TECHNOLOGIES

There is mounting pressure on the oil and gas industry to maintain public and government confidence, in both the technology we use and the level of protection it provides. Archer is responding directly to this need and creating a safer and more efficient oil service industry through the development and use of market leading technology, such as our LOCK[®] well suspension plugs and VIVID[™] acoustic system, used in the plugging of wells and detection of potential well leaks. Archer will continue to develop services and technologies that reduce energy consumption, carbon footprint, and environmental impact.

HELPING OUR CLIENTS THROUGH ENERGY-EFFICIENT SOLUTIONS

One of Archer's focus areas is to ensure we help our customers reach their emission reduction targets. Archer is in a unique market position to offer our customers integrated solutions through a combination of our platform drilling, well service, and engineering services divisions. Importantly, by having multi-skilled and cross trained personnel onboard, we save our clients both rig time and total personnel on board which results in increased energy efficiency and a decreased carbon footprint.

In 2023 Archer reduced its carbon footprint through increasing offshore operations performed remotely onshore, by integrating engineering projects with our platform drilling crew, and by having wireline operators as a part of the Archer platform drilling crew.

Archer will continue this journey during 2024 with the following activities and targets:

- Further reduction of CO2 emissions through optimized consolidation of our services.
- Reinjection of production waste, to minimize transportation and destruction ashore.
- A reduction target of 3000 tons resulting from integrated operations.
- Continue to implement condition-based
 maintenance systems across our operations.
- Remote operational support for well services saving approximately 12 tons of Co2 annually.
- Further initiatives to reduce persons on board offshore installations, including VR operations to reduce the need for third party service personnel to travel offshore, with a target of reducing the carbon footprint with 100 tons per installation.

Energy Management Awareness training for all new employees.

SUPPLY CHAIN

Both when doing projects for our clients, and when purchasing equipment for internal use, Archer will include ESG evaluation criteria when procuring new equipment. We have established ESG criteria as a key part of the supply chain evaluation process and have strengthened our ability to evaluate suppliers on this basis through our supply chain digitalization platform, project Cascade.

We will evaluate and assess our suppliers using ESG criteria including:

- Emissions for the product, service, and in the supplier's own facility
- Energy consumption of the product, service, and in the suppliers' own facility
- Supply chain management
- Governance, social responsibility, and human rights

Our goal is to ensure that our entire value chain has the same drive towards sustainability, energy efficiency, and emission reduction as Archer and its customers do.

ENERGY EFFICIENT WORKSHOP AND OFFICES

In addition to our offshore and field work, Archer has multiple offices and workshops. One of Archer's main goals is to continuously reduce the energy consumption in these facilities. In 2023 Archer executed several initiatives to control and improve energy performance:

- Technical feasibility analysis and field test completed on gas engines on Archer Land rigs in Argentina
- Technical feasibility analysis and field test completed on the ability to use energy from the main grid on land rigs in Argentina
- WO Rigs electrification
- Solar energy systems installation in 2 yards
- Re-use of wooden pallets for transportation
- Focus on reducing the amount of plastic used
 when transporting equipment
- Installation of energy efficient lighting.

ENERGY EFFICIENT TRANSPORTATION

A significant portion of Archer's carbon footprint in our direct control is related to transportation of personnel and equipment. Through better planning and close cooperation with transportation suppliers, Archer has been able to consolidate and increase efficiency. The following key performance indicators have been established to measure performance for this initiative:

- Consolidated transportation. During 2023, Archer saved 11,500 short & long distance transportation trips due to consolidated transportation.
- Use of Euro VI / Tier 4 trucks. Over 90% of long & short transportation in our Eastern Hemisphere operations was performed using energy efficient Euro VI trucks.

WATER MANAGEMENT

Water is critically important in all our lives. We are committed to supporting our customers in reducing the volume of fresh water utilized in drilling operations, and to ensure that no contaminated water is discharged into the environment.

To facilitate compliance with local regulations for management of hydrocarbon waste and to reduce consumption of fresh water in our drilling bases both in Neuquén and Comodoro Rivadavia, we have installed oily water separators at both locations, enabling us to manage and dispose of hydrocarbon waste, as well as recycling close to 100% of water used for the cleaning of equipment in our shops and drilling bases.

CHEMICALS MANAGEMENT

Archer is dedicated to ensuring a safe and sustainable management of chemicals in order to limit the negative impact that chemicals may have on the global environment and the health of Archer employees.

A key initiative is to limit the volume of toxic chemicals used in operations. Any employee who uses dangerous chemicals must evaluate whether they can achieve the same results using less toxic substances, without using chemicals at all, or by using a different method.

Carbon Capture, Utilization & Storage (CCUS) well integrity

The well construction for CCUS, or the reuse of reservoirs for CCUS, employ very similar processes to oil and gas wells. Techniques such as testing for well integrity, proper cement placement, and proper well isolation are critical tasks to ensure CO2 is injected deep underground permanently.

As an industry leader in well integrity technologies, Archer is committed to transferring this knowledge to the CCUS industry.

CCUS wells for CO2 Injection requires barrier technologies that are of the highest standards and qualities to guarantee the CO2 gases will stay in the reservoir without leaking back to surface. In 2023 Archer conducted a comprehensive evaluation, design, and gualification process following ISO 14310:VO to deliver an annular packer that met our

client's specifications within a 10-week timeframe. The packer was successfully installed as an integral component of the CO2 well injector without any complications. Subsequently, the packer was set and tested in a subsequent operation, utilizing one of the well solutions from Archer as part of the testing protocol. One more successful solution implemented by Archer in CO2 injection on the Norwegian continental shelf (NCS).

Geothermal Energy - High Temperature, High Pressure, Deep Geothermal Wells

2022 was a pivotal year for the geothermal industry with major energy companies entering the development of geothermal projects, positioning the industry for massive growth.

Iceland Drilling is a leader in the geothermal drilling segment and has provided products and solutions to countries seeking an alternative and renewable source of energy such as Iceland, New Zealand, Nicaragua, Portugal, Dominica, Montserrat, Philippines, Azores, Germany, Denmark, Switzerland, Djibouti, and St. Vincent.

For drilling, completion, or intervention operations the geothermal industry is bridging the gap with cutting edge technologies in reservoir barriers, slot recovery, sidetracks, annular barriers, stage cementing tools and wellbore cleaning solutions that are considered groundbreaking in the geothermal project's optimization.

Having the proper well control and integrity on the geothermal wells is paramount, Archer continues its journey to support this industry on elevating the well integrity in Geothermal wells, by placing a new sheath of cement in the annular space, behind and inside the casing. The effect is a rock to rock, cross sectional well barrier across the geothermal well, that can be used to abandon a section of the well or as a base for drilling another new leg of the

well (known as Sidetrack). Archer has introduced this technique in Germany, for a Geothermal well operator that needed to do a section well abandonment in the field Graben Neudorf TH1, to establish the well integrity cross barrier, and provide a base for a subsequent sidetrack. Archer successfully established the barrier providing integrity to the geothermal well.

2024 will be a year of growth where Archer continues to establish a presence in European and international geothermal projects.





Archer's HSE philosophy is to establish and maintain an incident-free workplace where accidents, injuries or losses do not occur. Safety is one of our key values. The value is embedded in the way we work in compliance with our procedures, with the authority to 'stop work' if safety is compromised, planning before we act, evaluating performance to ensure we improve, and maintaining a positive working environment.

HEALTH AND SAFETY

Measuring performance is a key element in Archer's continuous improvement process, and results are monitored constantly and systematically. A selection of KPIs reflecting Archer's policies and objectives are reviewed down to installation level and reported to management on a monthly basis.

External and internal audits, verifications, inspections and management visits offshore are carried out to measure compliance towards requirements.

The close monitoring of the KPI results enable analyses of trends and causes, enabling management to implement corrective actions if required. Together with the outcome of audits and inspections, and the discussions in our management reviews, these results are used in the preparation of the annual HSE focus plans.

The annual HSE focus plans include project specific goals but will also reflect common Archer goals and global initiatives.

The main element in the Archer 2023 HSE plan has been the further follow-up of the Archer safety culture program, The Big 5. Through different initiatives during the year, Archer reinforced the message in the program.

The Big 5 is an Archer initiated safety culture program, focused on the personal motivation for each of us to stay incident free. Archer works every day to reinforce the important message, that everyone should go back home to their family and friends. The Big 5 are each employee's five most important reasons to stay safe at work. The question we ask is, how will a serious injury impact your life and your Big 5.

The Big 5 will continue to play a central role in the Archer HSE plan for 2023 to achieve a continued improvement in the Archer TRIF trend.

Archer continued its focus on the International Association of Oil and Gas Producers' (IOGC) Lifesaving Rules. The rules describe key actions to prevent fatal injuries related to 9 different high-risk activities. Archer rolled out 4 information packages related to the rules in 2022 using video material, presentation material and group work tasks Compliance with the Life-saving Rules were verified using internal inspections and management handson activities.

The Archer TRIF trend ended at 0.52 in 2023, this is a slight reduction trend compared with 2022, with a very strong end to the year. 2024 will be focused on keeping up the good momentum we have had in Q3 and Q4, to ensure we have a even stronger HSE performance in 2024

All the incidents Archer experienced during the year had only minor personal impact and the LTI trend ended for 2023 on 0.21. Archer have solid HSE tools and during 2023 we spent time re-enforcing the importance of quality in use of these tools. The following actions were put in

- place and monitored during 2023:
- Management leadership inspections
- Stop job campaign
- The Big 5 implementation
- Safety leadership
- Hazard hunt training
- Life-saving rules training packages

An important part of the Archer HSE program is the Archer training and competence system. To ensure all work is conducted in a safe and efficient manner, Archer has implemented a comprehensive system for training and competence. All employees/roles have a defined set-up of training requirements that they need to go through as a part of the induction program. In addition to this, Archer also has a competence assurance program, to ensure that people using equipment at work must be adequately trained and deemed competent before they are able to operate equipment without supervision.

To help employees contribute to achieving Archer's goals and objectives and the employees to develop their skills and reach their goals, the Performance Management Review (PMR) has been developed. The PMR is carried out to ensure objectives are aligned across the organization and will in such strengthen the Archer culture throughout the whole organization.

MANAGEMENT SYSTEM

To ensure all Archer operations are performed safely and efficiently, we have implemented operational and safety procedures which reside within our management system. The Archer management System (known as "Compass") is an integrated quality, health, safety and environmental operational system which provides the management, employees and other relevant parties clear and consistent management information and defines the Archer processes and procedures and how they work together. It also defines process owners and where and how the organization interfaces with customers and forms the basis for improvements in work processes. The Compass management system manual acts as the top-level managing document in Archer. Archer's Compass management system has been assessed and accredited to ISO 9001:2015 and ISO 14001: 2015, and we work in accordance with ISO 50001:2018.

RISK MANAGEMENT

Archer has a holistic approach to risk management encompassing the identification, assessment, and prioritization of risks followed by coordinated and focused application of resources to minimize, monitor, and control the probability and/or impact of harmful events.

To be able to identify and mitigate catastrophic and tail-end risks Archer uses its Risk Management process. The Archer Risk Management process is designed to ensure that risks related to our operations and business are analyzed, controlled and monitored in a consistent manner. The risk management process is adjusted to the nature of the activity and is supported by several procedures based on the context. The governing principle is that risk should be reduced to a level as low as reasonably practicable (ALARP). Climate-related risks are identified and assessed within this Risk Management framework. We have identified the following risks related to our operations:

Physical Risks

- Extreme weather, floods, and drought
- Changes in natural resources (water scarcity)
- Pandemics

Market Risks

- Change in consumer and investor behaviour
- Less investment and lower margins
- Changes in resource/input prices
- Disruption of supply chain

Technology Risks

Uncertainty related to technological development and deployment

Reputational Risks

- The industry faces reputational challenges
- Recruitment
- Share price

Regulatory and Liability Risks

- Increased liability risk with high financial impact
- Carbon tax, energy regulations, product
 efficiency regulations

The Company risks are monitored on a continuous basis and responded to appropriately. Our ESG and operational planning is tailored to proactively assess and mitigate the effect of these risks.



7. SOCIAL AND HUMAN CAPITAL

We are proud to see that our global workforces' dedication to demonstrating our values and delivering excellent performance to our clients has continued to impress throughout 2023. The pandemic gave us a good learning about the importance of the quality of the way we work and interact as individuals and as a team, following the importance of focus to and caring about physical and mental health.

Archer is a people business, therefore the social dimension in the ESG framework is very important to us. We firmly believe that our people are our most valuable capital. Creating a sustainable and safe workplace is key to the success of our company.

We have during the year increase focus to and the use of digital solutions to improve our work processes and uphold the opportunity to practice work flexibility for our workforce. This has been appreciated from our global workforce and has stabilized our ability to connect and to support our clients with reduced mobility and home office requirements. Employee surveys indicate that this flexibility has had a positive impact on them, who have experienced an overall better work – life balance.

The geopolitical situation in the middle east escalated in October with the conflict between Israel and Hamas. This situation has increased uncertainties for our employees in the region, resulting in increased focus on safety and security.



LABOR CONDITIONS, DIVERSITY AND EQUAL OPPORTUNITY

Archer has a diverse global organization with 4,856 employees operating out of more than 12 office locations in 47 countries worldwide. Our diverse global workforce represents52 nationalities. 45 of our 1298 onshore employees hold a part time position (3.5%), most of them female and working in Norway. The majority of our employees (73%) are working offshore or at field locations. Female employees make up 18 % of our onshore workforce (17% in 2022), and 5,6% out of total workforce. 15% of the female employees hold a leadership position. 31 of the offshore/ field workforce are female employees (0.9%). The education profile for our global workforce is as follows: Master degree: 3% Bachelor degree: 11% Technical High School: 30% Craft Certificate: 32% Primary school or not defined level of formal education: 24%

Although the nature of our business entails a primarily male workforce, Archer seeks to remedy the under representation of women by setting targets for diversity in recruitment. We are fully committed to the principle of equal opportunity and comply with the letter and spirit of all laws regarding fair employment practices and nondiscrimination, which is outlined in our Human Rights policy and Code of Conduct.

Included within our Human Rights policy is our commitment to respect the principles in the UN Guiding Principles on Business and Human Rights, the International Bill of Human Rights, and the ILO Core Conventions on Labor Standards. Archer complies with established international labor standards and employment legislation where we operate and is committed to the prevention of child and forced labor, non-discrimination in the workplace, the right of freedom of association and assembly, and the right to collective bargaining.

Archer is a member of employer associations where applicable. We have established union agreements with employee unions at locations where required due to union presence, and we perform regular meetings with union representatives.

PERFORMANCE MANAGEMENT

Archer actively facilitates the workforce to develop within the organization and to move into management positions with our global operations. We maintain and support an internal labor market with options to promote internal candidates to give development and career opportunities within the organization. An annual Performance Management Review process is in place to help the conversation between managers and employees, to ensure common objectives, accelerate performance, and to help the organization identify talents, individual development paths learning needs and new job opportunities. Managers and employees are encouraged to create individual development plans needed to enhance current performance and prepare for individual development for future roles. All Archer managers have ESG KPIs as part of their performance management assessment.

As part of our employee development principles, we give economical support to young talent that want to strengthen their competence level by continued education at university level. For 2023 we gave economical support to 7 employees studying at universities in Norway, UK and UAE.

LEADERSHIP & SUCCESSION PLANNING

We expect managers at all levels to lead by example, be actively engaged with their teams, and inspire their employees to live the Archer values. As role models, managers reinforce the importance of following our leadership expectations and standards. We expect our managers to ensure they make enough time to actively demonstrate strategic leadership. An Archer leader actively promotes and demonstrates the importance of OneTeam and OneArcher priorities. They are inclusive, prioritize communication, and promote individual development through individual exposure, mentoring and involving the team in decision making and strategy development.

Succession planning and leadership development is a key priority in the development of Archer. A global succession planning process is supporting this in addition to identifying high potential candidates for future leadership and key functional positions.

TRAINING AND DEVELOPMENT

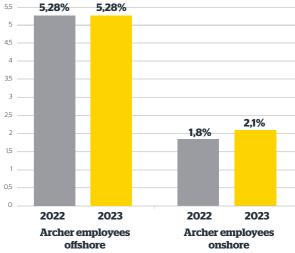
An important part of the Archer HSE program is the Archer training and competence system. To ensure all work is conducted in a safe and efficient manner, Archer has implemented a comprehensive system for training and competence. All employees have a defined set of mandatory training requirements as a part of their induction program. In addition to this, Archer has a competence assurance program, to ensure that people using equipment at work are adequately trained and competent before they operate the equipment. To strengthen and demonstrate the OneTeam and In addition to this, more than 2,800 employees conducted a total of 80,030 hours of technical training within the global organization. 490 mid and senior managers on- and offshore/ field spent 7,515 hours in leadership training. To strengthen leadership capabilities, Archer is developing its leaders through job exposure and a structured leadership training program.

The topics for the leadership program are designed to build on Archer core values, our safety culture as well as strengthening job performance and employee development.

ABSENTEEISM

The target for overall absenteeism for the organization is 4,0% for offshore & field personnel and 2% for onshore personnel. We are continuously focusing on follow up on the sick leave absenteeism to understand how we best can get people back to work as quick as possible. Managers have close communication with their personnel on sick leave to ensure we keep close contact between the employee and the company. As most locations have established a flexible work policy for onshore staff, we can see that some employees are working from home when same condition previously would be taken as sick leave.

The sickness rate for Archer offshore / field employees ended at 4,0%, within Platform Operations and Well Services the sickness rate was the same as for 2022 at 5,28%. Sickness rates for onshore employees ended at 2,1% for the year, which is 0,3% higher than 2022, but at same level as 2021.



SICKNESS ABSENCE RATE

8. CORPORATE SOCIAL RESPONSIBILITY

We encourage and engage employees and their families to participate in activities and voluntary initiatives for reduced environmental impact and increased social responsibility within local communities.

The initiatives and engagement for our social responsibility agenda continued to be supported from our global workforce also in 2023. During the year our employees and families continued to support the Clean Shores activities, which focuses on removing waste from coastlines around the world. More than 90 Archer employees in Norway, Australia, Malaysia, UK, and Argentina volunteered 280 hours of their time to remove 994 kgs of plastic and other waste from local coastlines and riverbanks.

Our team in Malaysia participated in a "turtle release and beach cleaning program" and had in total 100 participants from employees, families, and client representatives for that specific initiative. The Clean Shores activity will continue as part of our annual sustainability program in 2024 in line with local initiatives at the locations we operate. More than 500 of our employees have spent close to 1360 hours to contribute to special projects like mental health and prostate cancer charities, charity for the poverty community, education initiatives on environmental issues, and pediatric cancer research.

Charity Visits - Fechnie House, MacMillan Coffee Morning **Resusable Cups initiative canteen** Charity Donations - Buckie High School, Blackburn Community Kirkens Bymisjon (annual) School, Aberneccessities Raffle, Catalyst Church Team Rynkeby - Children Cancer Sports Charity - Golf, Sports Club/Equipment Norges Røde Kors - donation **Cash for Kids Mission Christmas -** Visit and donation gifts Christmas gifts & meals through Kirkens Bymisjon (donations) **Camphill -** Charity Walk Christmas meals through Kirkens Bymisjon (employee donations) RNLI - VIP Car Park Donation - Hjerte for Sandnes, Young Cancer, Flee Market Movember - Fund raising for men's health projects **Fin Fur Feathers** Better Work Environment - Physical conditioning programa, through sports International Day Without Plastic Bags - Neuquen River Cleaning Children's Day - Donations and meal collaboration Clean-up day - Limay River Regatta Donations to to support Christmas Meals - Community dining room "Merenderos Unidos" Children with cancer Tree National Day - Tree forestation Encourage access to books Red Cross blood donation Neuguen Enviroment Secretary - Materials Donation and reading Movember - Fund raising for men's health projects, mental health,

Meseta Fest- Meals collaboration **National Environmental Awareness Day**

Children with Rett Syndrome Children with autism aspect Children with disabilities

suicide prevention and cancer Blue Boots - Support Mental Health

Safestyle safety glasses - donations for Lifeline mental Health























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9. BUSINESS ETHICS & PAYMENTS TRANSPARENCY

Integrity is one of our core values and conducting business honestly, lawfully, and ethically is fundamental to our continued success. Integrity drives everything we do and is critical to upholding our reputation in the marketplace. Issues like corruption and business ethics are more important than ever in our industry, and issues we take a zerotolerance approach to.

We believe that our aim to deliver value to our shareholders is best accomplished through operating with the highest ethical standards and employing stringent corporate governance. Archer expects and requires that all our employees, contractors, suppliers, partners and clients observe the highest standards of integrity when conducting business.

Archer has a zero-tolerance policy towards bribery and corruption as stated in our Code of Conduct. This applies to all group companies and all officers, directors, employees, third-party consultants, and anyone acting on our behalf, wherever they are located.

Assessing and monitoring business processes, training and controls are fundamental tools in implementing our anti-corruption policy. We perform regular risk-based diligence, analysis, and monitoring of our business activities to ensure compliance. Appropriate risk-based communication and training on bribery, corruption, and our Code of Conduct is provided to employees and business partners as part of their on-boarding and ongoing development.

Any suspected deviation from our policies, Code of Conduct, or any applicable laws, rules, or regulations is to be reported in accordance with the Code of Conduct through line management or by submitting a complaint through our whistleblower hotline. Reported concerns are evaluated and investigated by our Internal Audit, HR, and/or Legal Department as appropriate. Investigation reports and call statistics, anonymized where appropriate, are shared with the Audit Committee on a quarterly basis.

Archer's management system and due diligence procedures for assessing and managing corruption and bribery risks internally and associated with business partners in its value chain are as set forth in the following policies and activities:

- Code of Conduct: sets forth the expectations and requirements from Archer's management to all Archer employees and contractors. This includes chapters on accounting and financial reporting, corruption and bribery, conflicts of interest, facilitation payments, gifts and entertainment, international sanctions, insider trading, export controls, competition and antitrust, political contributions, and whistleblowing and reporting.
- Supplier Code of Conduct: we created a code of conduct applicable to any company which provides services or goods to Archer within our supply chain. This reflects the principles the Archer Code of Conduct, amended to applicability to third parties. All suppliers who
- are reviewed through our supply chain platform must accept this document prior to approval.
- Authority Matrix: sets forth the approval limits from the board of directors of Archer Limited to the employees of Archer, including assuming risk in relation to tendering and entering into joint ventures, and third-party representation agreements.
- Archer's Supplier Approval Procedure: sets forth the approval, due diligence, and quality control process suppliers must undergo in our supply chain before they are approved suppliers, including adherence to our Code of Conduct.
- Archer's Procedures for the Retention of Third Party Representatives: sets forth an approval and due diligence process before any third party representative may act on behalf of Archer anywhere we do business (including our diligence questionnaires, compliance declarations, and business case evaluation tools).
- Archer Contract Procedure: sets forth a detailed threshold of contractual risk, above which executive approval is required.
- Archer Employee Handbook: every employee of Archer is subject to this, with versions for each country, region, or employee location (onshore or offshore). It addresses equal opportunity, harassment and bullying, collective agreements, performance management, grievance procedures, and adherence to the Code of Conduct.

- Human rights policy: Archer has a policy committing it to respecting the human rights principles enshrined in international agreements. We act according to laws in the jurisdictions we operate, in particular we condemn all forms of child and forced labor wherever we do business. Archer's goal is to maintain a company culture that respects and promotes human rights. In 2023, Archer performed human rights risk assessments in accordance with the requirements of the newly implemented Norwegian Transparency Act (NTA). This activity is ongoing and will continue in 2024. Archer also published its NTA statement which describes how we are complying with the requirements of the NTA. The statement is available on our website
- International Trade Sanctions procedure: Our sanctions procedure ensures that we are aware of who we are doing business with and that these parties are not subject to international trade sanctions. We implemented a global Trade Compliance Procedure in 2022 and have established a community of logistics, supply chain, and warehousing employees to discuss issues on international shipping and the movement of goods and people.
- Training of the organization: Archer has performed global training of the organisation on the Code of Conduct in 2023. This will be applicable to all onshore employees on a global basis and most offshore and field employees. In 2023 into 2024 over 3000 Archer personnel from across the globe took the Code of Conduct training module.

Through our supply chain digitalisation platform, project Cascade, we have strengthened our ability to perform due diligence on our suppliers. This includes key data points on the suppliers' human rights record, practices, policy maturity, and activities to ensure our suppliers are not infringing or complicit in infringement of the human rights of any persons. The self assessment in Cascade is reviewed by legal and will be followed up based on the reported findings using a risk based approach.

Accounting Metric

Amount of 2023 net revenue in countries that have the 20 lowest rankings in Transparency International's Corruption Perception Index

This control, in addition to our supplier code of conduct, standard terms and conditions, and regular supplier audits and checks, brings Archer into compliance with human rights legislation and our human rights policy.

MANAGEMENT OF THE LEGAL & REGULATORY ENVIRONMENT

Our industry is subject to numerous sustainabilityrelated regulations and an often rapidly changing regulatory environment. Changes to the legal and regulatory environment are managed by all stakeholders in the network of companies that form a field development, maintenance, operations, or decommissioning project.

The regulatory environment related to relevant environmental and social factors may continue to develop this year, including to non-greenhouse / greenhouse gas emissions, water and effluents, chemical use, ecological impacts, employee health and safety, business ethics and payments transparency. We do not have any particular knowledge of imminent policy change that would affect our business.

Notwithstanding this, if substantial alterations in the current legislative and regulatory landscape are enacted the following risks may materialize: increased compliance costs, increased CAPEX for upgrades to physical assets or working methods to meet regulatory requirements, a change in technical qualifications, or an increase or reduction in work volume.

Opportunities which may appear due to alterations in regulations and legislation include: improved revenue through increased volume, higher rates, and more work through fewer competitors meeting new regulatory thresholds.

Archer's overall strategy in this regard is to continue our business and remain ready to respond to any changes that are enacted. Our technical, QHSE, and sustainability initiatives and results are in the previous and subsequent chapters of this report.

	Unit of Measure	Data
(Reporting currency	O USD

10. DISCLAIMER AND ASSUMPTIONS FOR THE SASB REPORTING

The information provided is based on the best data available at the time of reporting. Since most of the SASB reporting applies primarily for our Land Drilling operations in Argentina, most of the quantitative metrics apply for this part of our business, unless otherwise noted below. Our Eastern Hemisphere business either operates client owned equipment, or supplies well intervention tools to clients offshore, and therefore many of the recorded metrics do not fit this part of the business.

The ESG disclosures should be used to understand the overall risk management of sustainability related issues, however, in some areas data are based on estimates, please see comments below.

Total fuel consumed: Includes all fuel for vehicles and rigs in Land Drilling in Argentina, along with fuel used in operations in Norway, UK, US, Australia and Malaysia.

Percentage renewable fuel: Fuel in Argentina is blended with 10% biofuel.

Total volume of fresh water handled in

operations: Fresh water usage in Argentina is based on customer estimates and delivery tickets, and includes fresh water used in operations in Norway*, UK, US, Australia and Malaysia.

* Also includes office facilities in Stavanger, Norway.

Percentage of water recycled: Based on amount of water treated at camp sites.

Volume of hydraulic fracturing fluid used: We do not use hydraulic fracturing fluid in our

operations.

Average disturbed acreage per oil/gas well:

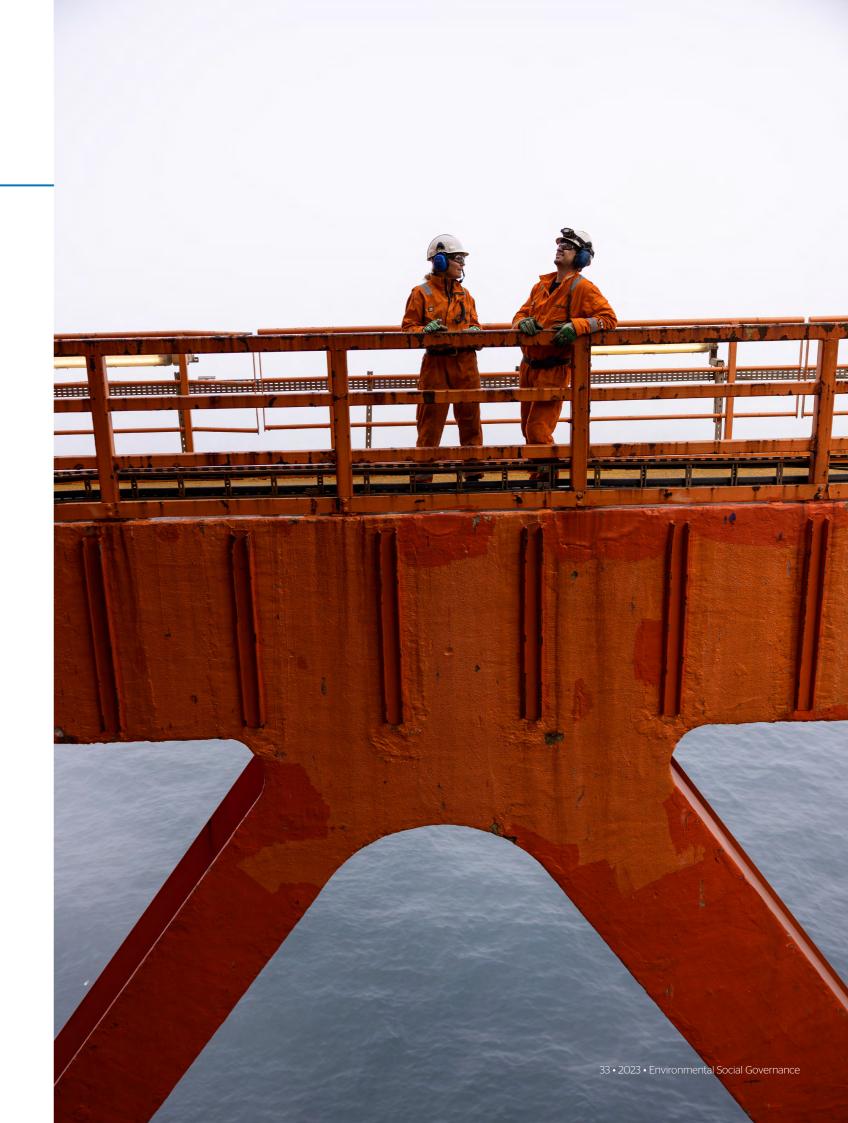
On average, a drilling rig occupies 305m2, a working unit occupies 240 m2 and Pulling unit occupies 75m2. The average is calculated based on the weighted average of the active split between drilling rigs, workover units and pulling units. Average hours of health, safety, and emergency response training for (a) full-time employees, (b) contract employees, (c) shortservice employees: Recorded training hours for Land Drilling employees in Argentina, along with estimate for Eastern Hemisphere.

Number of active rig sites: Based on number of active drilling rigs, workover and pulling units at year end 2023 in Land Drilling in Argentina.

Number of active well sites: Based on aggregate number of wells drilled during 2023 in Land Drilling in Argentina.

Total amount of drilling performed: Meters of wells drilled in Land Drilling in Argentina.

Total number of hours worked: 5,729,156 hours worked in Land Drilling, while 4,613,669 number of hours worked in Platform Operations and Well Services.



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