

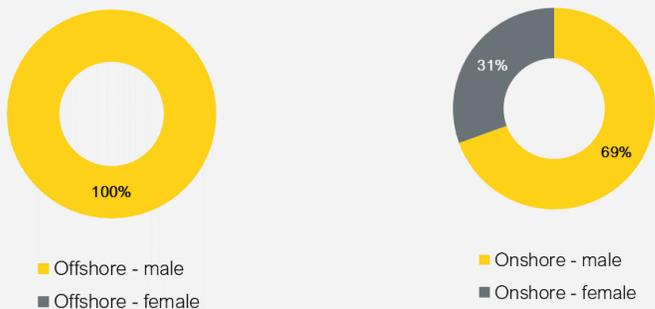
March 2026

Archer UK Limited 2025 Gender Pay Gap Report



Archer presents its Gender Pay Gap Report in the UK for 2025.

In common with other companies operating in the oil and gas sector and with a substantial presence in offshore environments, our pay statistics show some significant gaps and discrepancies in pay between genders. This is a reflection of an industry wide dominance of male employees in offshore and onshore operational positions, both of which attract higher salaries compared with the average across all industries, and we firmly believe is not a reflection of any unfair pay practices or gender bias. We have analysed the data and trends since the last publication later in the report and outlined the steps we are taking to try to address the gap.



We take pride in our work and our global workforce of more than 5,000 skilled personnel who are at the heart of our business. We are committed to equality across all aspects of our business, and to build a working environment which fosters inclusion and opportunities for all employees.

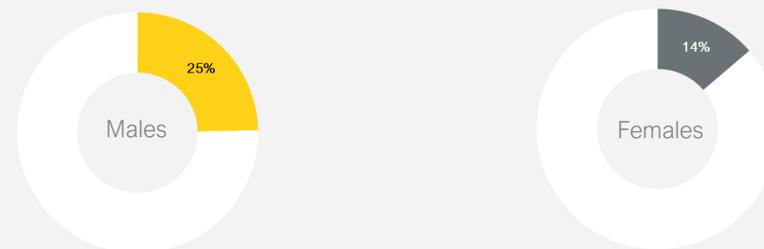
The UK government's Gender Pay Gap Reporting requires all companies with more than 250 employees to publish details of its gender pay gap – the difference between the average amount men and women are paid across the company. As in previous years, the following information is required to be published:

- Mean gender pay gap in hourly pay
- Median gender pay gap in hourly pay
- Mean bonus gender pay gap
- Median bonus gender pay gap
- Proportion of males and females receiving a bonus
- Proportion of males and females in each pay quartile

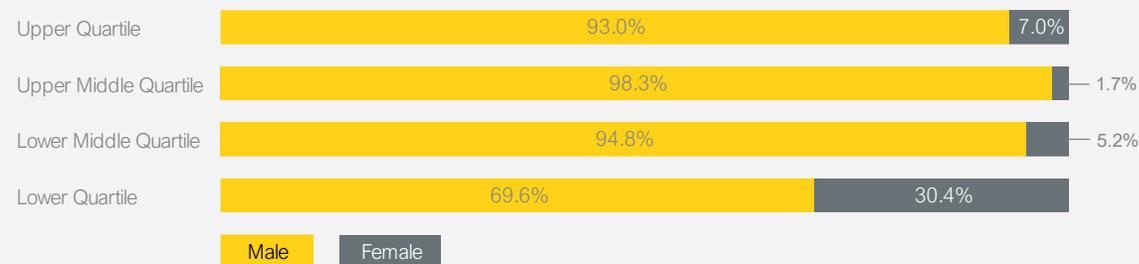
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	Hourly Base Pay	Bonus Pay
Mean Pay Gap %	26.1%	-85.3%
Median Pay Gap %	39.6%	-2,384%

Proportion of employees in receipt of a bonus



Proportion of employees in each pay quartile





2025 Gender Pay Gap Report

Overview

Archer UK Limited is an oil services company operating in a male dominated industry. As at April 2025, the company had 63.7% (2024 60.1%) of its workforce working on offshore platforms in the North Sea on a regular shift pattern of 3 weeks on the platform followed by the same period on shore leave.

We have a number of other field engineers who are often assigned to foreign locations for periods up to 6 weeks as well as being deployed in the UKCS. The remaining staff work onshore in management, operational and administrative roles.

It is worth noting that Archer has a number of senior positions with responsibility for the UK based in its corporate base in Stavanger. A number of these positions are filled by females but are out with the scope of this report as they are employed by a Norwegian entity. However, the contrary is also the case for some UK employees – it is notable that since last year there has been an increase in the number of females with global responsibility who are now based in the UK, as well as more females in senior operational and management positions. We do therefore note a narrowing of the mean and median gaps, a significant widening (in favour of females) in the mean and median bonus gaps, and a higher proportion of females in the Upper Quartile pay distribution (7.0% against 3.7% in 2024).

Globally, 15% of the female employees hold leadership positions within Archer.

Gender Split and Pay Gap

The harsh environment and required shift patterns for offshore workers means that typical salaries in this sector are higher than the UK average. While our recruitment process has a focus on equal opportunities, we find that the vast majority of applicants looking to work in such environments are male. The company currently has no female employees working offshore in the UK, or UK based field engineers.

A dominance of males in these positions therefore leads to a higher gender pay gap than may be found in other industry sectors in the UK. Conversely, with relatively few female employees in the company compared with the male offshore workforce, changes within the onshore female workforce can have a disproportionate effect on the pay gap statistics, as is evidenced by the bonus statistics in 2025.

Since 2024, the mean gender pay gap has narrowed to 26.1% (2024 36.5%) and the median pay gap has narrowed slightly to 39.6% (2024 39.8%).

Archer operates an annual performance bonus for management positions. There are also occasional performance driven bonuses paid to offshore crew, based on metrics such as well delivery. The mean bonus pay gap is -85.3% (2024 -2.9%) and the median bonus gap is -2,384% (2024 -122.8%); the mean and median bonuses paid to female employees were both higher than those paid to male employees.

In the UK, it is recognised that in the oil and gas industry it is common for employees to progress from operational to management roles which explains why our upper quartile distributions are predominantly male.

As in previous years we carried out an internal review of salaries; this confirmed that individuals in the same position are paid equally regardless of whether the role is filled by a male or female employee.

Menopause Support

We provide support to employees, including flexible policies such as hybrid working, and we have introduced a Menopause Risk Assessment, to provide the appropriate support for colleagues navigating this phase of their life.

Conclusion

Archer is committed to diversity and equality and following our core values. We pay equal remuneration for the same roles regardless of gender. All vacancies and promotion opportunities are advertised gender neutral. The gender pay gap reported in these statistics is significantly influenced by the following factors:

- The offshore industry continues to be dominated by male applicants and male employees in offshore and field engineer positions.
- A common career path is to progress from a senior position offshore to a management position onshore; these roles tend to be filled by males, having come from an offshore environment.
- A higher proportion of technical and engineering positions are filled by males.

We are confident our gender pay gap results are driven by the oil industry being male dominated and not due to any equal pay issues.

We already have several policies and processes in place to aid work life-balance for parents, equal opportunities and training and development opportunities. In 2025 we enhanced our maternity and paternity pay policies and we will continue to review and update these, and related policies, in order to attract appropriate candidate during recruitment processes, as well as to enhance our retention rates.

We also recognise that there are other ways we can reduce our gender pay gap. We continue to be committed to the following policies and actions in the short and medium term:

- Archer seeks to remedy the under representation of females by setting targets for diversity in recruitment. We are fully committed to the principle of equal opportunity and comply with the letter and spirit of all laws regarding fair employment practices and non-discrimination; this is outlined in our Human Rights Policy and Code of Conduct;
- Continually review our flexible working arrangements to allow women and men to remain in the workplace and support a work life balance;



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Conclusion (continued)

- Raising awareness of the use of shared parental leave;
- Continue to ensure females are considered equally for opportunities during succession planning;
- We will continue to carry out annual pay review to ensure that male and female employees are paid equally in the same position;
- Monitor our recruitment processes to guard against any potential bias as far as is possible by ensuring shortlists are reviewed to include females where possible and interviews carried out are structured and consistent processes;
- Encourage development and promotion opportunities to employees of both genders;
- We continue to support the local “Developing the Young Workforce” initiative which supports and promotes employment initiatives for young people, and demonstrates the benefits of our industry;
- Ensure equal involvement and contribution from both males and females in our UK ESG Committee

We are committed to our employees and ensuring opportunities are available to everyone, as well as investing in our future talent to ensure we hire the right people for the job.

Statutory Disclosure

I confirm that the gender pay calculations are accurate and meet the requirements of the Equality Act 2010 (Gender Pay Gap information) Regulations 2017.

Angela Halliday
UK Human Resources Manager